

Agenda

We will explore and discuss:

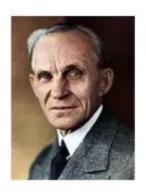
- What is a Metric vs KPI?
- Important Metrics & KPIs
- Understanding Customer Stages
- Understanding Competitive Landscape
- How to Measure Ecommerce Success
- How Often Should I Check My Ecommerce Metrics?
- Q&A



What is a Metric?

"And that leads us to one of the beauties of the digital world... it's not magical, it's measurable."

"A metric is any quantifiable, consistently defined measurement of website performance. It is a measurement you record to track some aspect of your business activity and measure the success or failure of the performance of that activity."



Half my advertising is a waste - I just don't know which half.

-Henry Ford



What is a KPI?



"KPI stands for key performance indicator. A Key Performance Indicator measures how effective the organization is at achieving the business targets or strategy. These are the numbers that you track for growth."

For example, average order value (AOV) is definitely a metric, but it's not a KPI. On the other hand, an AOV target of \$40 is a KPI.



Smart KPI





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The Most Important Metrics & KPIs in E-commerce?

- 1. Impressions.
- 2. Reach.
- 3. Engagement.
- 4. Email click-through-rate.
- 5. Cost per acquisition (CPA).
- 6. Organic acquisition traffic.
- 7. Social media engagement.
- 8. Cart/Checkout Abandonment Rate.
- 9. Micro to macro conversion rates.
- 10. Average order value (AOV).



- 11. Sales conversion rates.
- Customer Retention rate.
- 13. Customer lifetime value (CLV).
- 14. Repeat customer rate.
- 15. Refund and return rate.
- 16. Ecommerce churn rate.
- 17. Net promoter score (NPS)
- 18. Subscription rate
- 19. Program participation rate.



Break down of the Most Important Metrics & KPIs for Cannabis & Hemp/CBD Businesses

SEO

No. of locations searches & Views

Number of Reviews

Business Citation

Bounce Rate

COMMON

Session Duration New Visitors Rate Returning Visitors Rate

SEM

Cost/Transaction
Transaction Rate
ROAS
Average Order Value
Cost per Click
Click through Rate
Average Pages/Session
Product Pages Views
Abandoned Cart Rate
Abandoned Check Out Rate
Impression Share



Typical Metrics & KPI Benchmarks for Dispensary & Cannabis/Hemp/CBD

E-commerce Businesses

Dispensary Business						
Metrics	KPI Benchmarks					
Cost/Session	\$3 - \$4					
Cost/Click	\$1 - \$2					
Click through Rate	Search - 3%, Display - 0.5%					
No. of locations searches & views	1000 Searches & 1000 Views					
Session Duration	2 to 3 mins					
Number of Reviews	>50 Reviews					
Business Citation	>100 Citations					
Bounce Rate	30-40%					
New Visitors Rate	60-70%					
Returning Visitors Rate	30-40%					
Impressions Share	70-100%					

E-c	ommerce
Metrics	KPI Benchmarks
Cost/Transaction	<50% of AOV
Transaction Rate	7-12%
ROAS	200%
Average Order Value	NA
Cost per Click	<10% Of AOV
Click through Rate	5 - 10%
Average Pages/Session	>3
Product Pages Views	50-60%
Abandoned Cart Rate	<35%
Abandoned Check Out Rate	<5%
New Visitors Rate	60-70%
Returning Visitors Rate	30-40%
Impression Share	75-100%
Session Duration	2-3 Ms



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Understanding Customer Stages in Dispensary & Cannabis/Hemp/CBD Businesses





Product Discovery Metrics

It seems pretty elementary, but you can't attract visitors to your site if you don't create the awareness that leads to their discovery of your brand. These metrics will help you measure your activities that help create awareness and discovery.

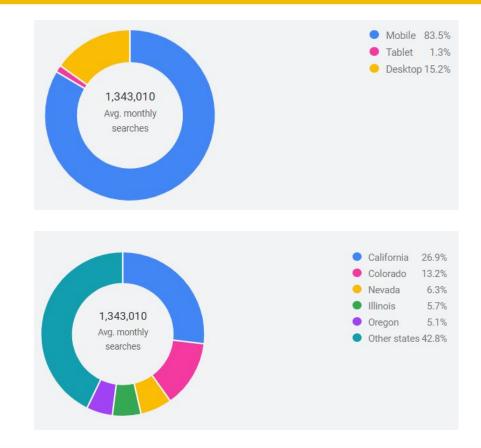
- Impressions
- Reach
- Engagement





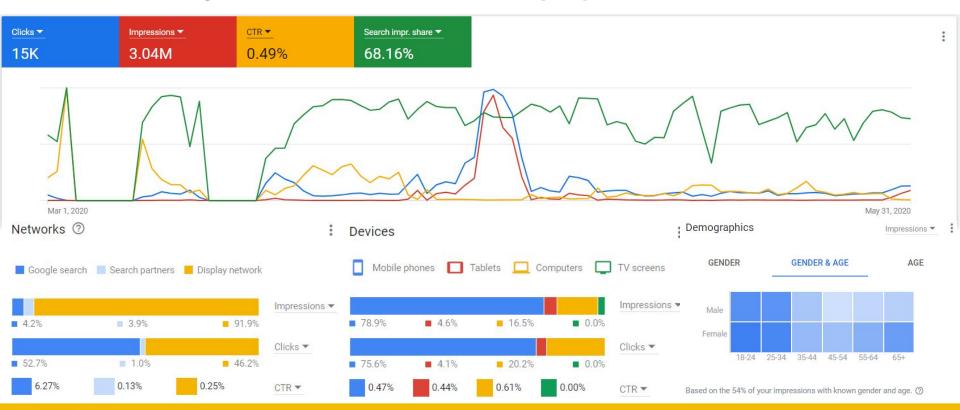
Case Study: Reach

	Keyword (by relevance) ↓	Avg. monthly searches	Competition
Keyw	vords you provided		
	online dispensary	3,600	Low
	dispensary	1,000,000	Low
	recreational drugs	5,400	Low
	weed delivery	33,100	Low
	weed dispensary	40,500	Low
	tincture	74,000	Medium
	gummies	33,100	High
	cbdcream	40,500	Medium
	marijuana dispensary	90,500	Low
	preroll	22,200	Low





Case Study: Impressions & Engagement



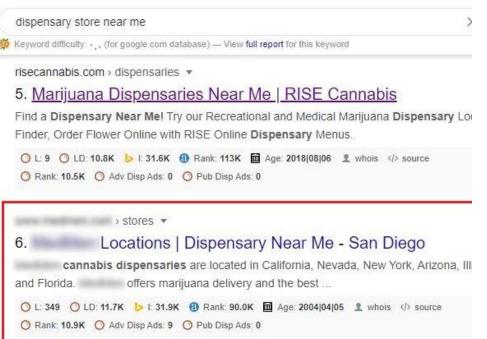


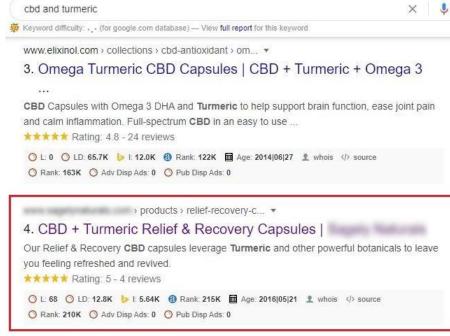
Case Study: Keywords Ranking

Industry	Keywords	Search Volume	Ranking
	dispensary near lax	1600	1
	oak park dispensary	1000	1
Dispensary	west hollywood dispensary	880	2
	dispensary store near me	480	6
	cbd turmeric	110	4
CBD	cbd anxiety roll on	90	1
	cbd and turmeric	110	4



Case Study: Keywords Ranking







Case Study: Organic Acquisition Traffic

	Acquisition	Acquisition			Behavior			Conversions eCommerce •		
Source / Medium ②	Users ③ ↓	New Users ?	Sessions ?	Bounce Rate	Pages / Session	Avg. Session Duration	Ecommerce Conversion Rate	Transactions	Revenue ?	
	54.21% • 8,659 vs 5,615	55.90% ♠ 8,152 vs 5,229	63.04% a 12,091 vs 7,416	33.57% ▼ 27.49% vs 41.38%	12.80% • 3.72 vs 3.30	22.92% • 00:02:32 vs 00:02:04	13.10% ♠ 2.64% vs 2.33%	84.39% a 319 vs 173	155.03% \$34,695.71 vs \$13,604.37	
1. google / organic										
Apr 1, 2020 - May 31, 2020	8,659 (100.00%)	8,152 (100.00%)	12,091 (100.00%)	27.49%	3.72	00:02:32	2.64%	319 (100.00%)	\$34,695.71 (100.00%)	
Jan 31, 2020 - Mar 31, 2020	5,615 (100.00%)	5,229 (100.00%)	7,416 (100.00%)	41.38%	3.30	00:02:04	2.33%	173 (100.00%)	\$13,604.37 (100.00%)	
% Change	54.21%	55.90%	63.04%	-33.57%	12.80%	22.92%	13.10%	84.39%	155.03%	



Conversion Metrics

How can you measure your performance in converting a store visitor to a paying customer, adding products to their shopping cart and actually checking out? These metrics should help you do just that.

- Shopping Cart Abandonment Rate
- Checkout Abandonment Rate
- Micro to macro conversion rates
- Average Order Value
- Sales Conversion Rate
 - Set conversion rate by channel
 - Set conversion rate by category of products
 - Set conversion rate by campaign



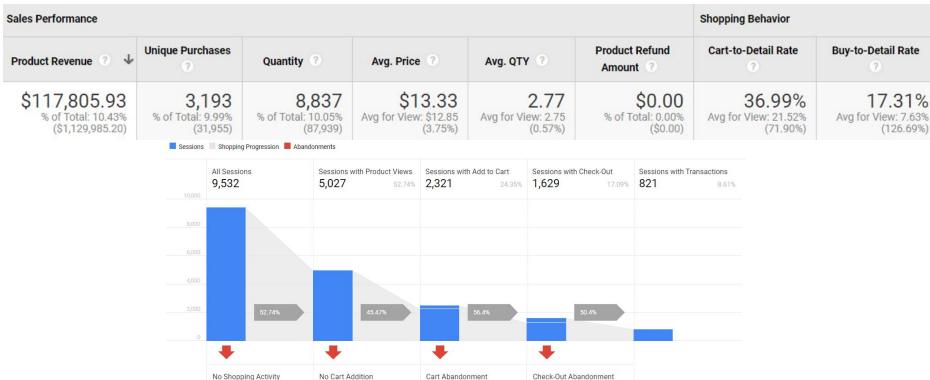


Case Study: Cart & Checkout Abandonment Rate

2,672

44.26%

4,219



808

49.6%

53.15% 1,012



Case Study: Product Category Conversion Rate

Product Category (Enhanced Ecommerce)	Sales Performance	Shopping Behavior						
?	Product Revenue ③ ↓	Unique Purchases	Quantity ?	Avg. Price	Avg. QTY	Product Refund Amount	Cart-to-Detail Rate	Buy-to-Detail Rate
Paid	\$117,805.93 % of Total: 10.43% (\$1,129,985.20)	3,193 % of Total: 9.99% (31,955)	8,837 % of Total: 10.05% (87,939)	\$13.33 Avg for View: \$12.85 (3.75%)	2.77 Avg for View: 2.75 (0.57%)	\$0.00 % of Total: 0.00% (\$0.00)	36.99% Avg for View: 21.52% (71.90%)	17.31% Avg for View: 7.63% (126.69%)
1. Edibles	\$38,367.78 (32.57%)	1,269 (39.74%)	2,033 (23.01%)	\$18.87	1.60	\$0.00 (0.00%)	45.76%	17.39%
2. Tincture	\$22,275.15 (18.91%)	280 (8.77%)	431 (4.88%)	\$51.68	1.54	\$0.00 (0.00%)	26.48%	10.70%
3. Vaping	\$10,311.00 (8.75%)	231 (7.23%)	263 (2.98%)	\$39.21	1.14	\$0.00 (0.00%)	33.77%	12.58%
4. Sublinguals	\$9,489.00 (8.05%)	156 (4.89%)	332 (3.76%)	\$28.58	2.13	\$0.00 (0.00%)	38.09%	14.35%
5. Pre-Rolls	\$8,307.00 (7.05%)	205 (6.42%)	256 (2.90%)	\$32.45	1.25	\$0.00 (0.00%)	37.75%	14.36%
6. Flower	\$7,838.00 (6.65%)	188 (5.89%)	222 (2.51%)	\$35.31	1.18	\$0.00 (0.00%)	36.00%	14.19%
7. Topicals	\$6,686.00 (5.68%)	108 (3.38%)	166 (1.88%)	\$40.28	1.54	\$0.00 (0.00%)	24.51%	8.43%
8. Driver Tip	\$4,930.00 (4.18%)	589 (18.45%)	4,930 (55.79%)	\$1.00	8.37	\$0.00 (0.00%)	0.00%	58,900.00%
9. Capsules	\$4,062.00 (3.45%)	41 (1.28%)	48 (0.54%)	\$84.62	1.17	\$0.00 (0.00%)	29.06%	17.52%
10. Pax Era Pods	\$3,650.00 (3.10%)	80 (2.51%)	108 (1.22%)	\$33.80	1.35	\$0.00 (0.00%)	37.55%	15.81%



Case Study: Campaigns Conversion Rate

	Acquisition			Behavior			Conversions eCommerce ▼		
Campaign 🕜	Users ? ↓	New Users ?	Sessions ?	Bounce Rate ?	Pages / Session	Avg. Session Duration	Ecommerce Conversion Rate	Transactions	Revenue ?
Paid	1,335 % of Total: 0.88% (152,168)	1,112 % of Total: 0.74% (150,559)	2,247 % of Total: 1.04% (215,038)	5.65% Avg for View: 10.17% (-44.42%)	3.41 Avg for View: 3.21 (6.27%)	00:03:34 Avg for View: 00:03:08 (13.35%)	4.81% Avg for View: 3.73% (29.00%)	108 % of Total: 1.35% (8,012)	\$15,612.13 % of Total: 1.17% (\$1,335,186.83)
1. PapaBarkley	517 (33.44%)	465 (41.82%)	659 (29.33%)	8.65%	2.58	00:03:00	2.73%	18 (16.67%)	\$3,220.89 (20.63%)
2. kiva	133 (8.60%)	97 (8.72%)	201 (8.95%)	2.49%	3.95	00:04:16	7.96%	16 (14.81%)	\$2,271.48 (14.55%)
3. plus	97 (6.27%)	63 (5.67%)	166 (7.39%)	2.41%	4.79	00:05:15	8.43%	14 (12.96%)	\$1,566.44 (10.03%)
4. cann	84 (5.43%)	44 (3.96%)	148 (6.59%)	6.76%	4.36	00:05:41	7.43%	11 (10.19%)	\$1,451.87 (9.30%)
5. pantry	83 (5.37%)	44 (3.96%)	127 (5.65%)	0.00%	3.09	00:02:46	3.15%	4 (3.70%)	\$539.18 (3.45%)
6. SundayGoods	80 (5.17%)	72 (6.47%)	98 (4.36%)	6.12%	4.01	00:04:04	6.12%	6 (5.56%)	\$941.65 (6.03%)
7. humble_flower	76 (4.92%)	68 (6.12%)	90 (4.01%)	6.67%	1.51	00:00:42	0.00%	0 (0.00%)	\$0.00 (0.00%)
8. bloom_farms	67 (4.33%)	38 (3.42%)	102 (4.54%)	4.90%	4.05	00:04:04	3.92%	4 (3.70%)	\$641.90 (4.11%)
9. garden_society	58 (3.75%)	25 (2.25%)	91 (4.05%)	1.10%	3.63	00:02:41	4.40%	4 (3.70%)	\$757.89 (4.85%)
10. humboldt_apothecary	54 (3.49%)	33 (2.97%)	106 (4.72%)	3.77%	5.21	00:05:28	6.60%	7 (6.48%)	\$873.44 (5.59%)



Case Study: Channels Conversions Rate

	Acquisition			Behavior			Conversions eCommerce ▼		
Default Channel Grouping	Users ?	New Users ?	Sessions ?	Bounce Rate	Pages / Session	Avg. Session Duration	Ecommerce Conversion Rate	Transactions	Revenue ?
	152,168 % of Total: 100.00% (152,168)	150,559 % of Total: 100.10% (150,410)	215,038 % of Total: 100.00% (215,038)	10.17% Avg for View: 10.17% (0.00%)	3.21 Avg for View: 3.21 (0.00%)	00:03:08 Avg for View: 00:03:08 (0.00%)	3.73% Avg for View: 3.73% (0.00%)	8,012 % of Total: 100.00% (8,012)	\$1,335,186.83 % of Total: 100.00% (\$1,335,186.83)
1. Organic Search	107,682 (67.52%)	104,392 (69.34%)	134,704 (62.64%)	6.65%	2.67	00:02:28	2.10%	2,830 (35.32%)	\$457,996.14 (34.30%)
2. Direct	23,285 (14.60%)	22,792 (15.14%)	34,153 (15.88%)	24.37%	3.80	00:03:55	6.09%	2,081 (25.97%)	\$367,803.57 (27.55%)
3. Referral	10,217 (6.41%)	8,367 (5.56%)	13,777 (6.41%)	8.87%	3.59	00:03:54	4.75%	654 (8.16%)	\$100,470.96 (7.52%)
4. Email	9,484 (5.95%)	7,289 (4.84%)	19,122 (8.89%)	11.69%	4.90	00:05:15	8.76%	1,676 (20.92%)	\$283,706.30 (21.25%)
5. (Other)	6,078 (3.81%)	5,122 (3.40%)	10,212 (4.75%)	8.18%	4.70	00:04:41	7.07%	722 (9.01%)	\$116,850.34 (8.75%)
6. Social	2,735 (1.71%)	2,597 (1.72%)	3,070 (1.43%)	9.77%	3.21	00:02:32	1.60%	49 (0.61%)	\$8,359.52 (0.63%)



Retention Metrics

Acquiring a new customer is more expensive than retaining an existing one. These metrics depend on good customer service, loyalty programs, repeat purchase campaigns, customer satisfaction.

- Customer Retention Rate
- Customer Lifetime Value
- Repeat Customer Rate
- Refund & Return Rate
- Ecommerce Churn Rate





Case Study: New vs Returning Users

			Acquisition			Behavior		Conversions eCommerce 🕶			
U	Jser Type 🦿	Source / Medium 🂡 🛇	Users ? ↓	New Users (?)	Sessions ?	Bounce Rate	Pages / Session	Avg. Session Duration	Transactions	Revenue ?	Ecommerce Conversion Rate
			54.21% a 8,659 vs 5,615	55.90% ★ 8,152 vs 5,229	63.04% • 12,091 vs 7,416	33.57% * 27.49% vs 41.38%	12.80% • 3.72 vs 3.30	22.92% • 00:02:32 vs 00:02:04	84.39% • 319 vs 173	155.03% • \$34,695.71 vs \$13,604.37	13.10% • 2.64% vs 2.33%
1,	New Visitor	google / organic									·
	Apr 1, 2020 - May 31, 2020		8,138 (82.46%)	8,152 (100.00%)	8,152 (67.42%)	23.39%	3.72	00:02:08	130 (40.75%)	\$14,493.98 (41.77%)	1.59%
	Jan 31, 2020 - Mar 31, 2020		5,225 (83.17%)	5,229 (100.00%)	5,229 (70.51%)	39.87%	3.17	00:01:49	76 (43.93%)	\$5,709. 4 2 (41.97%)	1.45%
	% Change		55.75%	55.90%	55.90%	-41.33%	17.17%	17.43%	71.05%	153.86%	9.72%
2.	Returning Visitor	google / organic									
	Apr 1, 2020 - May 31, 2020		1,731 (17.54%)	0 (0.00%)	3,939 (32.58%)	35.97%	3.72	00:03:22	189 (59.25%)	\$20,201.73 (58.23%)	4.80%
	Jan 31, 2020 - Mar 31, 2020		1,057 (16.83%)	0 (0.00%)	2,187 (29.49%)	44.99%	3.59	00:02:39	97 (56.07%)	\$7,894.95 (58.03%)	4.44%
	% Change		63.77%	0.00%	80.11%	-20.05%	3.55%	26.99%	94.85%	155.88%	8.18%



Case Study: Churn Rate, Retention Rate & Repeat Customer Rate

Metrics	Jan-20	Feb-20	Mar-20	Apr-20
Unique Visitors	42,598	39,984	47,323	63,761
Change From Last Month	N/A	-2,614	7,339	16,438
New Visitors	40,636	37,827	45,043	61,269
Revenue	\$2,52,830.28	\$2,60,238.43	\$4,37,607.88	\$4,63,310.97
Retention Rate	N/A	5.06%	5.70%	5.27%
Visitors Churn Rate	N/A	6.14%	-18.35%	-34.74%
Revenue Churn Rate	N/A	-2.93%	-68.16%	-5.87%
Repeat Customers Rate	4.61%	5.39%	4.82%	3.91%



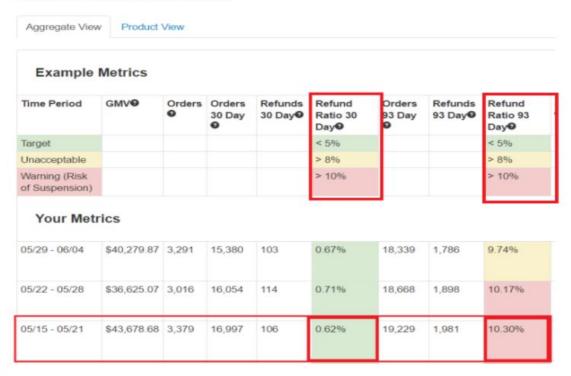
Case Study: ARPU & CLV

Channels	Users	Average Revenue Per User	Revenue	Customer Lifetime Value
Spokes	5,852	\$ 26.26	\$ 153,673.52	\$ 3,151.20
Organic Search	326,185	\$ 3.25	\$1,060,101.25	\$ 390.00
Direct	73,011	\$ 15.95	\$1,164,525.45	\$ 1,914.00
Referral	20,112	\$ 5.27	\$ 105,990.24	\$ 632.40
Email	17,538	\$ 22.42	\$ 393,201.96	\$ 2,690.40
Social	8,027	\$ 2.84	\$ 22,796.68	\$ 340.80



Case Study: Refund & Return Rate

Customer Service Performance





Advocacy Metrics

This part of the funnel is the most overlooked. These customers are your goldmine, so you better treat them as such. These metrics will help you measure the efforts you take to show them you care.

- Net Promoter Score (NPS)
- Subscription Rate
- Program Participation Rate







Case Study: Offers & Coupons

Order Coupon Code 🕜	Revenue ?	Transactions ?	Avg. Order Value
	\$634,799.00 % of Total: 34.35% (\$1,848,255.54)	4,012 % of Total: 35.89% (11,178)	\$158.23 Avg for View: \$165.35 (-4.31%)
1. hello10	\$124,729.05 (19.65%)	789 (19.67%)	\$158.08
2. sen10	\$100,326.21 (15.80%)	533 (13.29%)	\$188.23
3. welcome10	\$52,938.17 (8.34%)	447 (11.14%)	\$118.43
4. kiva20	\$36,048.55 (5.68%)	241 (6.01%)	\$149.58
5. pb25	\$30,639.16 (4.83%)	154 (3.84%)	\$198.96
6. newyear10	\$27,784.12 (4.38%)	191 (4.76%)	\$145.47
7. love10	\$21,828.32 (3.44%)	149 (3.71%)	\$146.50
8. amc20	\$16,780.16 (2.64%)	109 (2.72%)	\$153.95

\$15,874.38 (2.50%)

\$14,787.68 (2.33%)



9. camino20

10. springbloom

\$145.64

\$192.05

109 (2.72%)

77 (1.92%)

Case Study: Subscription Sign Up

Acquisition			Behavior			Conversions Goal 1: Trial Confirmation - Regular ▼				
Sessions ↓	% New Sessions	New Users	Bounce Rate	Pages / Session	Avg. Session Duration ?	Goal 3	All Goals Goal 1: Trial Confirmation - Regular Goal 3: Bleck - A Goal 4: Bleck - B Goal 6: Nav to Business Owner Goal 7: Nav to Marketer Goal 8: Nav to Partner			
4,836 % of Total: 11.00% (43,972)	21.01% Avg for View: 31.64% (-33.60%)	1,016 % of Total: 7.30% (13,912)	36.48% Avg for View: 33.66% (8.35%)	2.06 Avg for View: 2.07 (-0.28%)	00:01:57 Avg for View: 00:01:43 (13.64%)	Goal 7				
772 (15.96%)	3.50%	27 (2.66%)	63.34%	1.63	00:01:07	Goal 9	: Nav to Features	5		
645 (13.34%)	2.95%	19 (1.87%)	15.81%	2.07	00:02:03	p: 40	Goal 10: Homepage > Trial Submitte Goal 11: More than 3 pages per visit			
590 (12.20%)	7.12%	42 (4.13%)	25.08%	2.19	00:02:26	1.0000	2: Email Sign up	-		
454 (9.39%)	79.74%	362 (35.63%)	52.86%	2.70	00:02:11	8.81%	40 (48.19%)	A\$0.00	(0.00%	
361 (7.46%)	87.26%	315 (31.00%)	67.59%	1.93	00:00:49	6.93%	25 (30.12%)	A\$0.00	(0.00%	



Case Study: Net Promoter Score

NET PROMOTER SCORE (this month)

On a scale of 0-10, how likely is it that you would recommend our service to a friend?



Promoters (9-10)

59%

4

Passives (7-8) 24%



Detractors (0-6) 17%

N = 600



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Understanding Competitive Landscape: Turning Auction Insights into Actionable Data

Objectives

- Who has the majority of the impression share?
- Identify the gaps and opportunities
- Which days of the week are your competitors' ads showing?
- Which user devices are dominating?
- Who is making moves?

Oh, she doesn't understand the metrics!

Impression Share

How often a competitor received an impression as a proportion of auctions in which you were in

Overlap Rate

How often a competitor received an impression when you did

Position Above Rate

How often a competitor was shown above you

Top of Page Rate

How often a competitor was shown at the top of page

Outranking Share

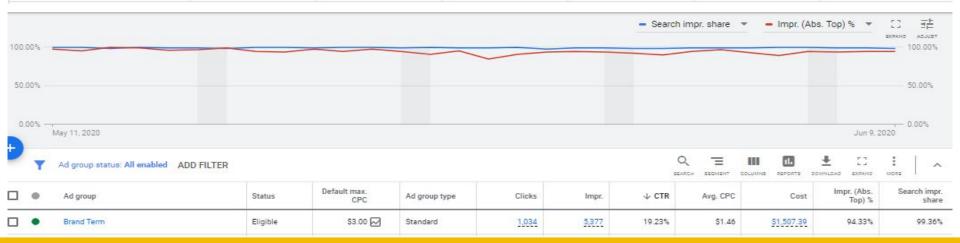
How often you outranked a competitor





Case Study: Competitor Auction Insight & Impression Share

Display URL domain	Impression share	Overlap rate	→ Position above rate	Top of page rate	Abs. Top of page rate	Outranking share
findsimilar.com	19.37%	19.50%	0.10%	2.35%	0.10%	99.34%
relieffactor.com	< 10%	7.42%	0.00%	86.08%	0.00%	99.35%
painrelieftopicals.com	< 10%	7.11%	0.00%	25.13%	0.27%	99.35%
You	99.35%	220	-	95.32%	94.50%	_





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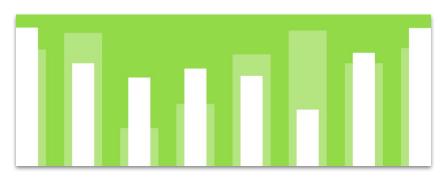
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Measuring Ecommerce Success

- Create a performance index (PI) summarizing your performance across selected marketing activities.
- Select metrics from those above, and determine the KPIs for each of those metrics.
- Enhance & weight metrics for your organization.

For Example: If out of 4 metrics you choose, 2 of those metrics are performing at 90% of your KPI goal, and the other 2 metrics are performing at 100% of your KPI goal, your index would be .95.





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- Q&A



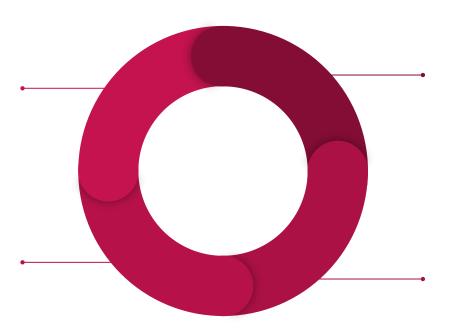
How Often Should I Check My Ecommerce Metrics?

Weekly

Some metrics should be checked on a weekly basis to ensure that the state of your business is healthy. E.g. website traffic, social media engagement, impressions, etc.

Bi-weekly

Bi-weekly metrics are best suited for a larger sample size, less influenced by any variations that may occur within a given week. These bi-weekly metrics might include average order value (AOV), cost per acquisition (CPA), and shopping cart abandonment...



Monthly

Monthly metrics require a longer data window due to traffic patterns or, more likely, your own marketing patterns. So these monthly metrics might include email open rate, multichannel engagement, reach, etc.

Quarterly

Quarterly metrics are the most strategic. These quarterly metrics will be the long-tail activities that prove that your business is flourishing and growing. These might include email click-through, customer lifetime value, and subscription rate.







CLIENT TESTIMONIALS





Amanda Denz Co-founder & CMO Sava

Spokes Digital is very well versed in SEO and digital ads, and we found it a pleasure to work with them.





Dawn Blackstone Chief Marketing Officer Earthly Body

I highly recommend Varun Patel, and his company, Spokes Digital, for any digital marketing needs. They are expert at SEO and SEM, and were able to increase my company's digital sales significantly and with an impressive ROI. Not only are they great to work with, they are extremely responsive, and good communicators - sharing results on a weekly basis, and optimizing digital efforts ongoing.





Abby Lipman
Digital Marketing Manager
MedMen

Spokes team came to me at a time when zero effort had been put into SEO. Being a cannabis company, SEM wasn't even on our radar given current regulations. Spokes team enabled us to leverage these channels in ways that we did not think were achievable and helped us see the value in allocating marketing budget to these areas. Spokes team continually pushed themselves to optimize campaigns and drive results.





Contacts

Varun Patel

CEO +1 415 841 2685 varun.patel@spokesdigital.us https://www.linkedin.com/in/varunpatel-spokes/

Lauren Laplante

Chief Growth Officer +1 215 990 9298 <u>lauren.laplante@spokesdigital.us</u> <u>https://www.linkedin.com/in/laurenlaplante/</u>